

### **Questions for all candidates**

1. Can you discuss the advantages of the CM at Risk methodology over the Design/Bid/Build approach and vice versa and can you tell us if you have a preference for the Coakley project?
2. If you are selected as the OPM for this project can you tell us your view on how long you will be engaged with the Town on the project? Essentially, when would your involvement and responsibility end?
3. One of the project objectives is sustainability, particularly NE-CHPS criteria and LEED. Please include examples of opportunities and strategies that you would pursue for Norwood.
4. Have you worked on school projects that include grade reconfiguration? Please discuss the communications strategies that you would employ to galvanize public opinion for a project that could involve grade reconfiguration.

### **CBRE/Heery question**

- Clearly, you regard the Beverly Middle School as a great recent success. Can you tell us how that project compares in purpose and scope to the Norwood project?

### **COMPASS question**

- In your introductory letter, you urge the Town to consider other sites for this project. Can you explain your reasoning for making this suggestion and do you have any specific sites in mind?

### **PMA Consultants question**

- You include the Quinn Middle School in Hudson as an example of problem solving. Can you tell us how you worked with this site that required so much blasting?