# Coakley Middle School Norwood Public Schools

### **Community Forum #1**

January 14, 2021

### **School Building Committee**

Alan Slater	Chair
Cathy Carney	MCPPO – Contract Administrator
David Catania	School Committee member
Diane Ferreira	Principal of Balch Elementary School
Dr. Margo Fraczek	Principal of Coakley Middle School
Matt Lane	Selectman
Tom Maloney	Selectman
Tony Mazzucco	General Manager
Paul Riccardi	Director of Buildings and Grounds
Terresa Stewart	School Committee member
Dr. David Thomson	Superintendent
Matthew Walsh	Building Commissioner

### Architect Ai3 Architects, LLC

OPM COMPASS Project Management, Inc.

In partnership with the **Massachusetts School Building Authority** 







### January 14, 2021

Introductions

Agenda

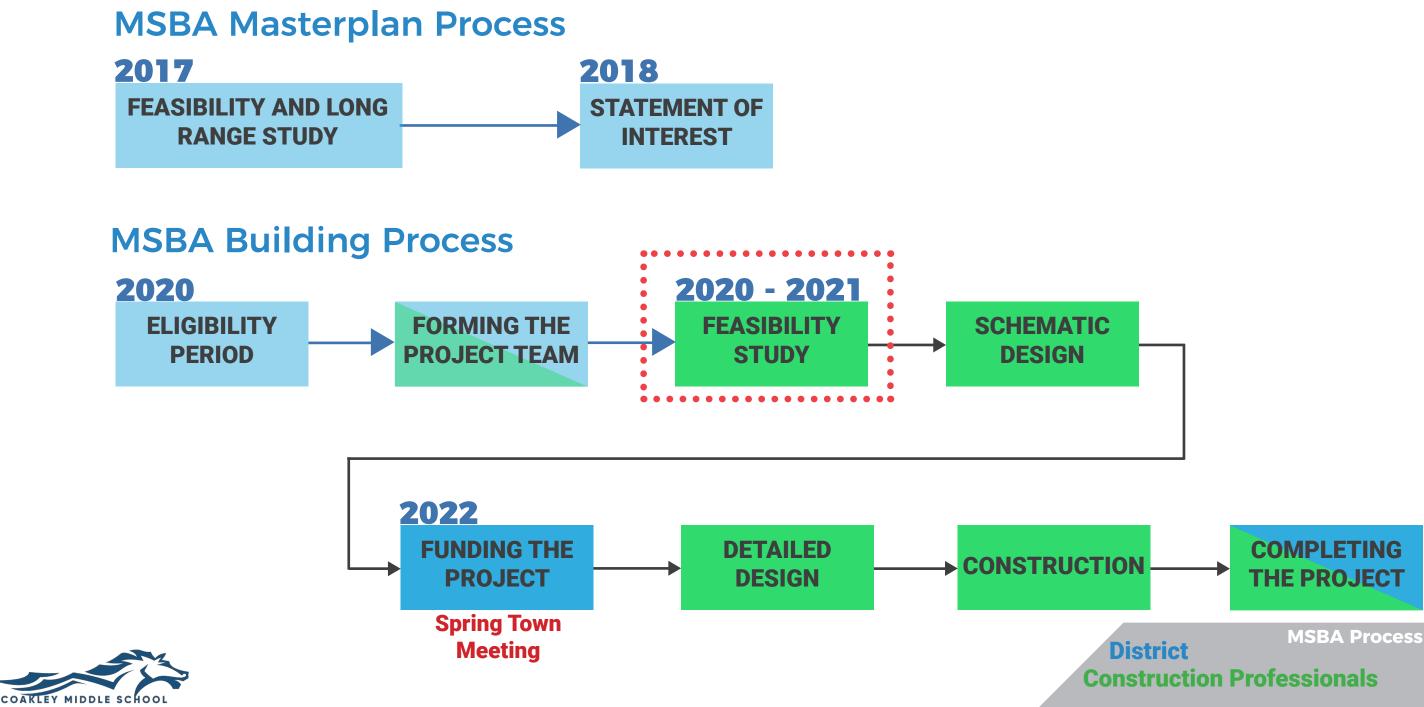
- MSBA Materplan & Building Process
- Recap- Feasibility & Long Range Study
- Questions & Answers

Project Schedule

- Site Analysis
- **Design Options**
- Questions & Answers
- Educational Planning
- Community Engagement & Polling
- Questions & Answers



## **MSBA Masterplan & Building Process**



## **Feasibility & Long Range Study**

**Purpose, Preparation, & Recap** 

## What is the purpose of the Long Range Building Study?

// In 2016, the Town of Norwood requested services to:

### Assess the existing conditions

// Criteria of Evaluation & Options:

- Demographic / population trends
- Structural integrity
- Overall program distribution
- State of the building systems
- Site conditions

### *II*. Who contributed to its preparation?

// Norwood Representation:

### Long Range Study Committee

- 5 voting members
- 4 non-voting members

Norwood School Committee

// Professional Analyses:

Ai3 Architects & **Consulting Engineers** 

# *III*.





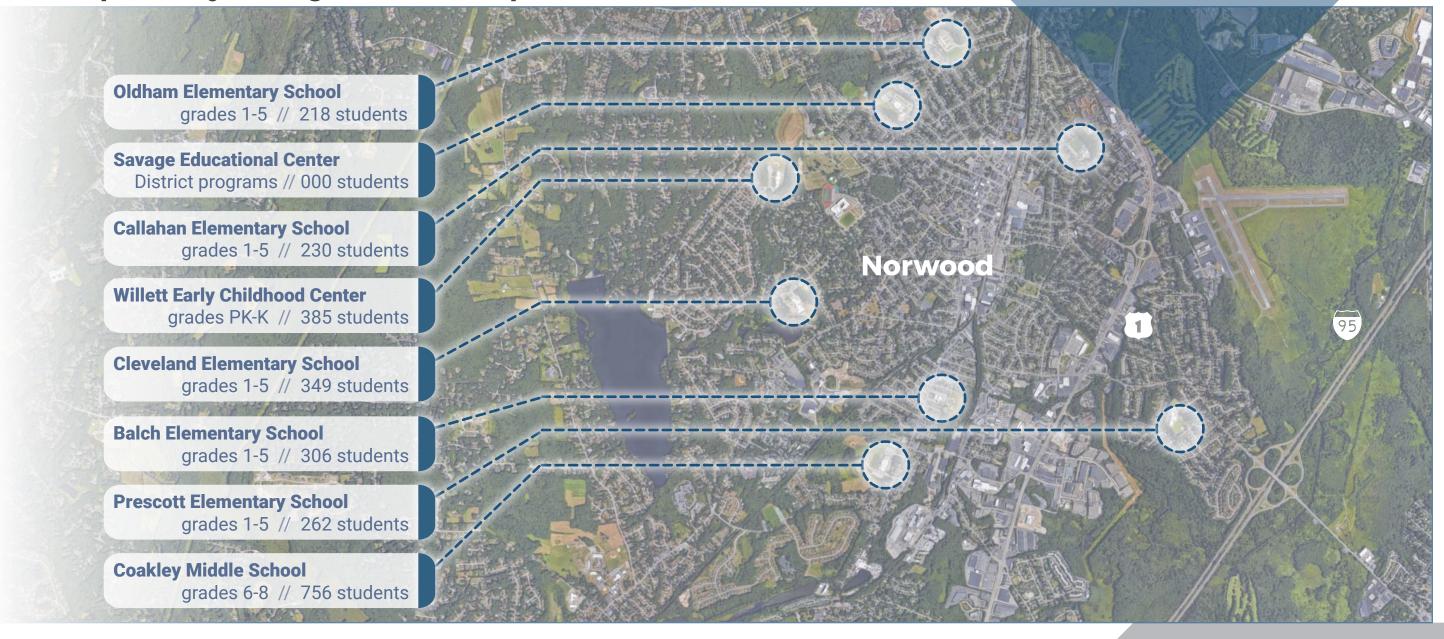
391 Pages of Content! Completed in September 2017



### What is included in the Long Range Building Study?

## **Feasibility Study Evaluation**

**Completed by a design team of 30+ professionals** 





### We analyzed each building & met with every principal to obtain insight

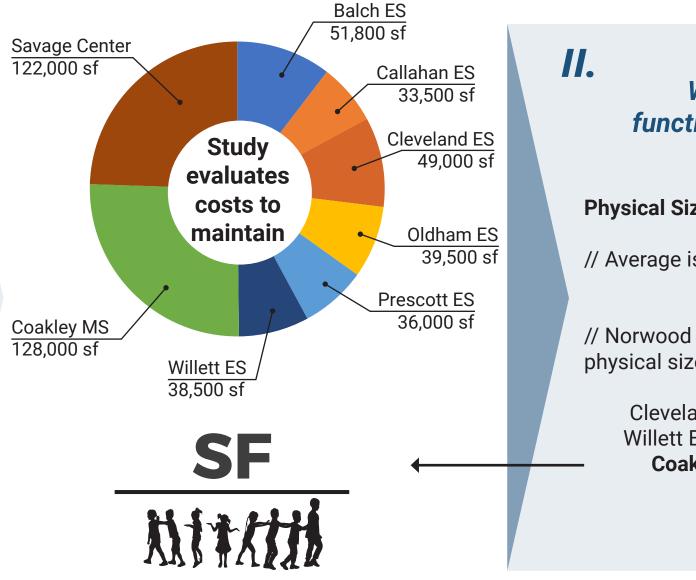
## **Feasibility Study Evaluation: School Buildings**

Identified factors that affect Building, Functional, & Educational Performance

What factors affect building performance?
Capital Repairs & Improvements:
// Systems Replacement (or)

### // Maintenance of Outdated Systems

- // Phased Renovations
- // Site Maintenance
- // Code Upgrades
- // Technology Improvements
- // Paint / Patching / Repairs





# What factors affect functional performance?

### Physical Size vs. Population:

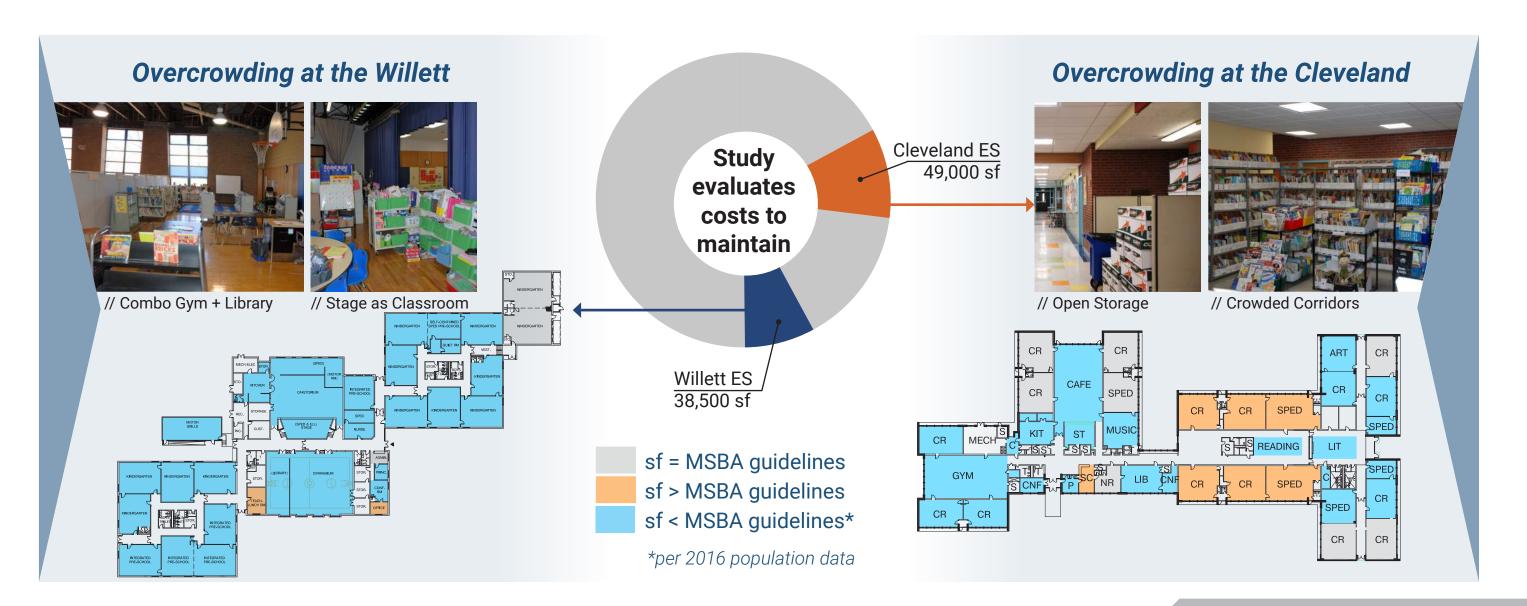
// Average is 170 sf/student

// Norwood schools over-crowded per physical size & MSBA guidelines:

Cleveland Elementary School Willett Early Childhood Center Coakley Middle School

## **Feasibility Study Factors: Elementary Schools**

**Evaluated capacity & determined over-crowding** 





## **Feasibility Study Factors: Coakley Middle School**

**Identified factors that affect Building & Functional Performance** 

Ι. What factors affect building performance? **Capital Repairs & Improvements:** // The list of capital repairs and improvements specific to **Coakley Middle School** 

exceeds the return on investment



// Example: Roof Replaced in 2005



2017 Population	Existing Building GSF	Grades	Over- crowded by
756	128,000 sf	6-8	60 students

2027 Population	Required Building GSF	Grades
779	151,000 sf	6-8
1,044	180,000 sf	5-8

No matter the grade configuration, the existing building is area is inadequate

*II*.

### What factors affect functional performance?

## Feasibility Study Factors: Coakley Middle School

**Identified factors that affect Educational Performance** 

21<sup>st</sup> Century Learning Design Principles

*What factors affect educational performance?* 

- 21<sup>st</sup> Century Learning Environment:
- // Sense of Community
- // Indoor/Outdoor Connections
- // Project-Based Learning
- // Collaborative Spaces
- // Academic Neighborhoods







### Which school underperformed in all performance categories?

## Feasibility Study Results: Coakley Middle School

**Coakley Middle School Underperformed in all categories:** 

Building Functional Educational

*What factors affect educational performance?* 

### **Existing Collaborative Work Spaces:**

- // No break-out spaces
- // No visual relationship between spaces
- // No flexible group settings
- // No learning labs







## Feasibility Study Results: Coakley Middle School

**Coakley Middle School Underperformed in all categories:** 

Building Functional Educational

*What factors affect educational performance?* 

**Existing Transparency & Identity:** 

// No visual connections

// Degrading materials

// No flexible or collaborative space







## **Feasibility Study Options**

Every option identified Coakley Middle School as the highest priority for Norwood





# What was considered when developing options?

// Sites that could handle phased, expansions

// Sites that could handle new construction

// Site location within Norwood

### Which school factored into every option as a priority? Coakley Middle School

## **MSBA Statement of Interest**

### **Submitted for Coakley Middle School in February 2018**

**Identified Priorities of** the SOI for Coakley

Ι. How do we achieve our educational facility goals?

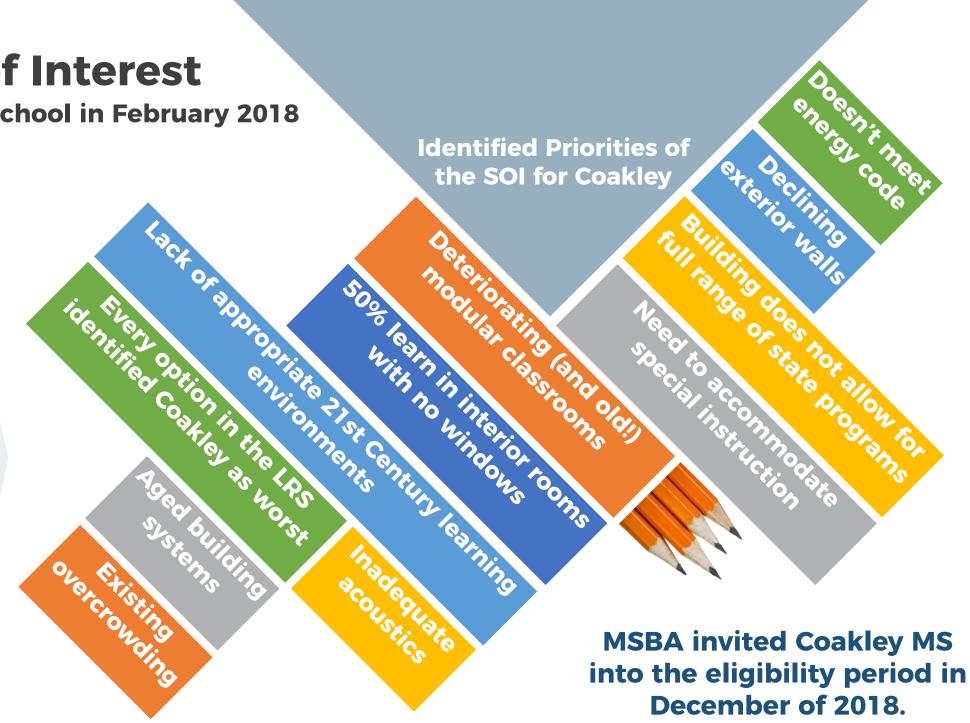
### **MSBA Statement of Interest:**

// Submitted by District

// Identifies priorities that a renovation or new construction project would resolve

// For more detail, the entire Feasibility & Long Range Study will be available at the project's website:

https://newcmsproject.org/





**MSBA Process Overview** MSBA Statement of Interest

## **Question & Answer**

## Project Website

https://newcmsproject.org/

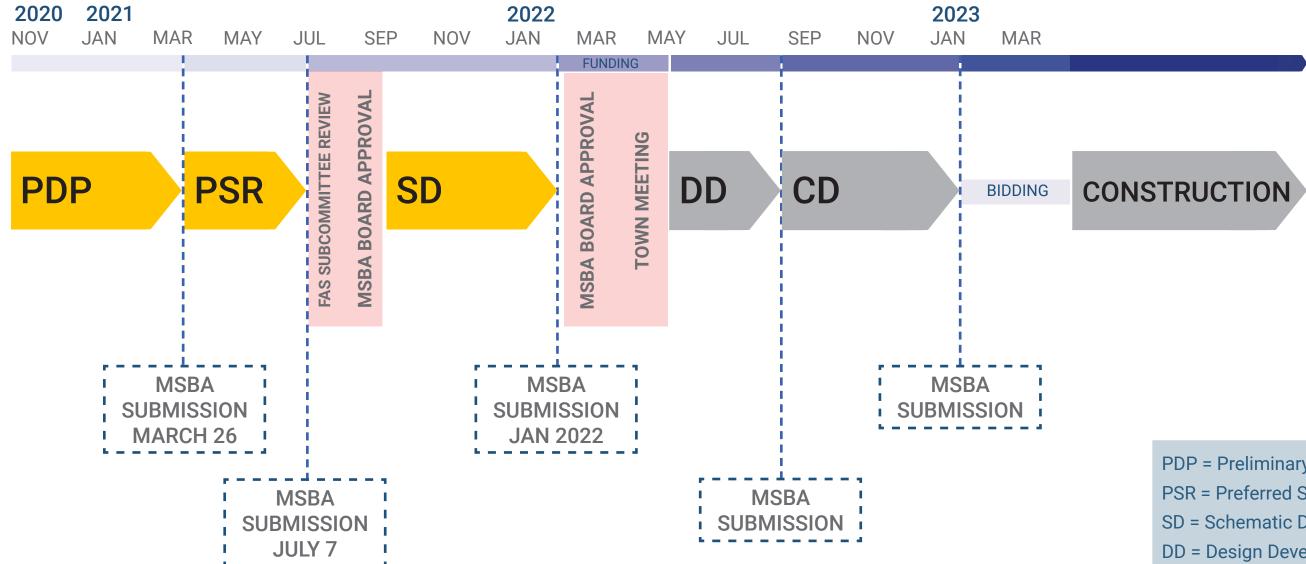
### Project Email

cmsproject@norwoodma.gov





## **Project Schedule**





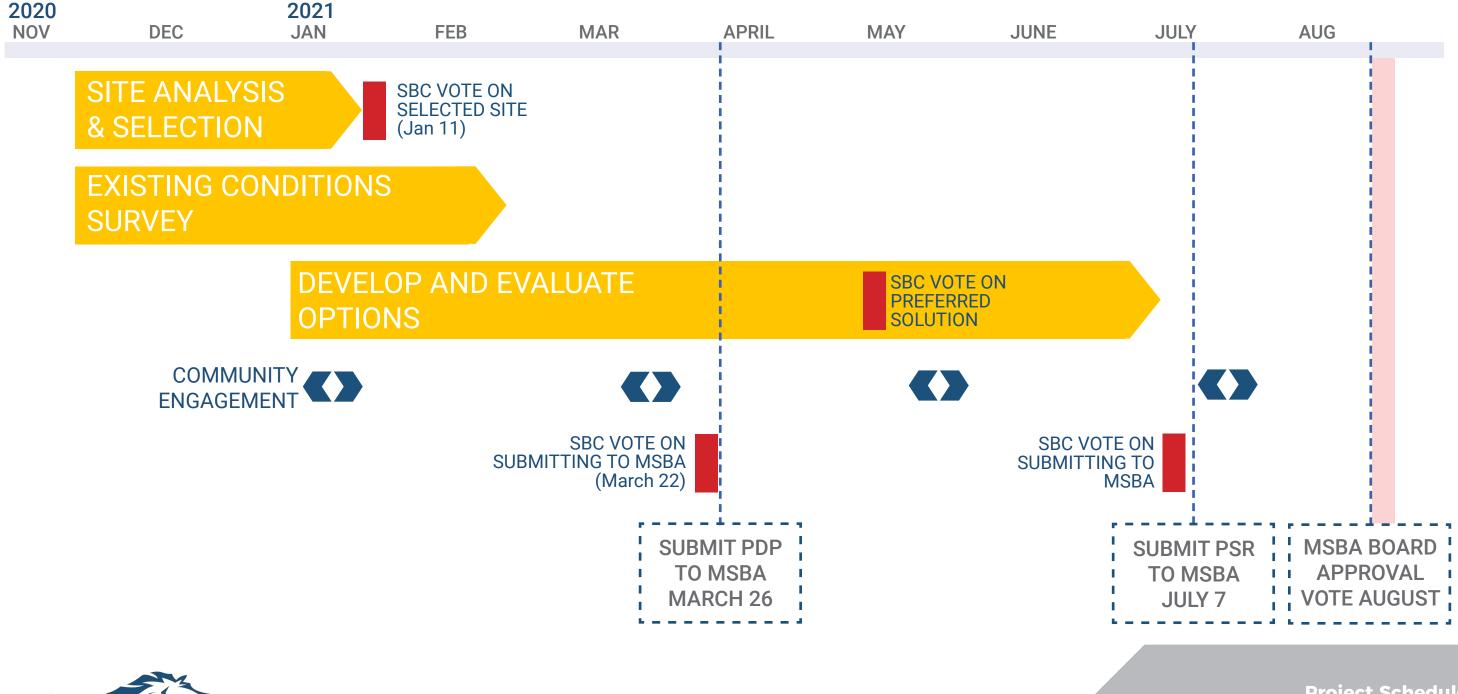
- PDP = Preliminary Design Program
- PSR = Preferred Schematic Report
- SD = Schematic Design
- DD = Design Development
- **CD = Construction Documents**

**Project Schedule** 

## **Project Schedule**

PDP and PSR Schedule

COAKLEY MIDDLE SCHOOL



**Project Schedule** 

## **Site Analysis**

# **28** SITE CRITERIA QUESTIONS

PREREQUISITE: Buildable area

- **<u>GENERAL</u>**: Location & Ownership
- <u>TECHNICAL:</u> Zoning, Topography, Soils, Wetlands
- EDUCATIONAL: Green space, athletic fields, outdoor classrooms



### SITES STUDIED:

Existing Coakley MS Site	Hennessey Field	Forbes Hill	Savage Education Center	Balch ES	Callahan ES	Cleveland ES	Oldham ES



### Prescott ES

Winsmith Mills

Site Selection selection matrix

## **Site Criteria**

### SITE CRITERIA EXAMPLES

5	Can the site accommodate an enhanced outdoor 21st Century educational environment wit
	nature trails, outdoor biology labs, outdoor science classrooms, and outdoor amphitheaters

	Will the site avoid additional development costs such as tree clearing, ledge, grading, remove which would increase the unreimbursed cost to the Town of Norwood when compared to ar

12	Is the site capable of supporting adequate parking, bus drop off, parent drop off, and safe ve

27	Is the site free of significant habitat areas identified by MASSGIS Rare Species and Priority H
	NHESP in the State Registry?



# rith amenities such as rs?

### val of undesirable soils an already developed site?

### vehicle circulation?

### Habitats recorded by

Site Analysis selection criteria

	Site Options Selection Matrix	Option 1	Option 2	Option 3	Option 4	Option 5	Option 6	Option 7	Option 8	Option 9	Option 10	Remar
	Coakley Middle School Project	Existing Coakley Middle School Site 1315 Washington Street	Hennessey Field Pleasant St & Lennox Ave	Forbes Hill Upland Road	Savage Center 275 Prospect Street	Winsmith Mills - Endicott Street	Balch Elementary School	Callahan Elementary School	Cleveland Elementary School	Oldham Elementary School	Prescott Elementary School	
REREQUISITE	Does the available site acreage and configuration allow for an appropriately configured 1,070 pupil middle school and the necessary site amenities to comply with MSBA regulations and guidelines?	Ø	Ø	Ø	Ø	SITES DO		AILABLE ACREAG			SCHOOL	Buildable area includes the building footprint, parking, site circulation, and athletic fields and learning areas.
	Available buildable area:	15 acres	11 acres	22 acres	14 acres	3 acres	2 acres	4 acres	7 acres	5 acres	2 acres	Buildable area required to support a middle school is 11 acres.
1	Is the site currently owned by the School Department/Town of Norwood and thus avoids requiring a Town Meeting to approve funds for site ownership?	R	Ø	Ø	R							Upon submission of the Schematic Design documents in January 2022, t control of the site. Failure to comply with this requirement would prevent
2	Does the site avoid the elimination of an existing Town owned resources, i.e. playfields, ball fields, and parking?	Ø	Ø	Ø								
3	Can the site accommodate necessary outdoor educational program space for physical education and avoid significant site development costs associated with ledge removal and/or earth support features such as retaining walls?	N			Ø							Minimum outdoor educational spaces would consist of what is currently
4	Can the site accommodate expanded outdoor space for both school and community activities such as additional ball fields, tennis courts, soccer fields, practice fields and avoid significant site development costs associated with ledger enroval and/or earth support features such as retaining walls?	Ø										Expanded outdoor opportunities include fields/courts above the minimur
5	Can the site accommodate an enhanced outdoor 21st Century educational environment with amenities such as nature trails, outdoor biology labs, outdoor science classrooms, and outdoor amphitheaters?	Ø		Ø	Ø							21st century middle schools are incorporating outdoor learning environm and technology curriculum
6	Does the site allow for close proximity of shared educational and community space with other schools? (i.e. collaboration with an elementary school or high school)	Ø	Ø	Ø	Ø							Districts have identified educational and community benefits for students
7	Does the site avoid disruption to existing educational environments?		Ø	Ø	Ø							Sites currently occupied by students which require phased demolition and educational environment. However, it is important to note that the Norwo- occupied and there was minimal disruption. In fact the construction activi as a learning opportunity.
8	Will the site avoid additional development costs such as tree clearing, ledge, grading, removal of undesirable soils which would increase the unreimbursed cost to the Town of Norwood when compared to an already developed site?	Ø			Ø							Undeveloped wooded sites and sites with steep slopes require significan currently developed. The MSBA will cap the site development cost at 8% of
9	If there are existing structures on site which will need to be demolished/abated would the costs be reimbursed by the MSBA?	Ŋ										If a new site is pursued, the MSBA will not reimburse Districts for the cost associated with remediation or demolition.
10	Is the site compatible with the Town's future plans for the site's development?	A										
11	Is the site convenient for parents, teachers, and students?	M										
12	Is the site capable of supporting adequate parking, bus drop off, parent drop off, and safe vehicle circulation?	Ø										Norwood Zoning byław establishes parking capacity requirements for sci every three (3) persons capacity based on the Massachusetts State Build 107 faculty resulting in a total occupancy of 1177 or 339 parking spots. No on building area, therefor the parking capapcity would be a minimum of 3 developed.
13	Is the site located in an area where the community will be supportive with respect to traffic impacts and accessibility via existing residential streets?	Ø	Ø	Ø	☑							
14	Is the site convenient for walkers?	Ø	Ø		Ø							Consideration was given to roads servicing the site requiring sidewalks. I neighborhoods.
15	Is the site currently zoned for educational use?	Ø	M	Ø	Ø							
16	Does the site allow space for future facility expansion?	M										
17	Is the site free of natural features that would negatively impact the ideal placement of a new Middle School such as ledge, vernal pools, soils?	M			Ø							Town Study on Forbes Hill identifies "environmentally sensitive" areas - do identified ledge.
18	Is the site accessible from a sufficiently sized public roadway?	M		Ø								
19	Is the site currently connected to Town water supply?	Ø	Ø	Ø	Ø							Information was obtained from drawings and maps available from the N- Information System (GIS)
20	Is the site currently connected to Town sewer system?	Ø	Ø	Ø	Ø							Information was obtained from drawings and maps available from the No Information System (GIS)
21	Is the site currently connected to Gas service?	Ø	Ø	Ø	Ø							Information was obtained from drawings and maps available from the N Information System (GIS)
22	Does the site have adequate frontage for unrestricted access?	M	Ø	Ø	Ø							
23	Would the site avoid purchase of other properties or land for required access; would the site avoid the need for obtaining easements for access?	M	Ø	Ø	Ø							
24	Is the site free of Town recognized use restrictions; i.e. recreational use restrictions? Article 97?	Ø	Ø	⊠	☑							In 1972 Massachusetts voters approved Article 97. Article 97 was intended conservation purposes were not converted to other inconsistent uses.
25	Is the site located in an appropriate context for a school environment?	Ø	Ø		Ø							Consideration was given to the use groups (manufacturing, retail, comme
26	Is the site free of restrictions as a result of the Aquifer Protection District?	Ŋ	Ø	Ø	Ø							
27	Is the site free of significant habitat areas identified by MASSGIS Rare Species and Priority Habitats recorded by NHESP in the State Registry?	Ø	Ø	Ø	Ø							Data was obtained from MassGIS Rare Species and Priority Habitat data
28	Does the site's former or current use avoid potential environmental concerns?	M	Ø	Ø	Ø							
29	Is the site not part of a development or construction plan already established or identified by the Town?	N			Ø							
		97%	59%	59%	72%							

Existing Coakley MS Site

· · · · · ·

Hennessey Field Forbes Hill

Savage Education Center Balch ES

Callahan ES

**Cleveland ES** 

Oldham ES







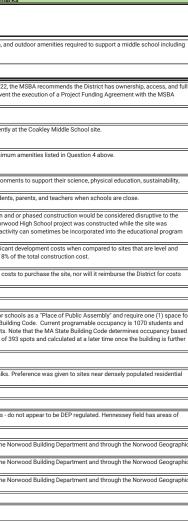












ended to be a legislative 'check' to ensure that lands acquired for

nmercial, service, healthcare, etc.) of the buildings surrounding the site

ata layer showing data recorded by NHESP in the State Registry

Prescott ES







## **Existing Conditions Evaluation**

THE DESIGN TEAM REVISITED THE ELEMENTARY SCHOOLS AND MIDDLE SCHOOL IN DECEMBER 2020 TO CONFIRM CONDITIONS REPORTED IN THE 2017 MASTERPLAN.







### **Existing Conditions**

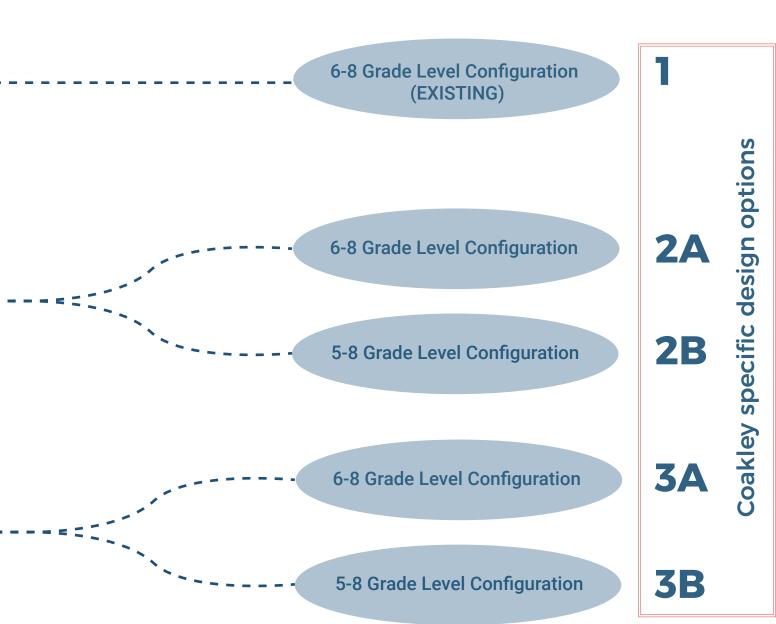
### **Design Options**



- Can only address 21st Century Learning in some of the spaces (addition)
- Many of the existing deficiencies will remain (layout and building support for teaching pedagogy)

### **NEW CONSTRUCTION**

- Appropriately sized building for student enrollment
- Spaces designed for 21st Century Learning
- Building layout that supports staff in delivering 21st Century Learning
- Code compliant
- Modern efficient building system





3

2

MSBA Requirements design options

## **Question & Answer**

## Project Website

https://newcmsproject.org/

### Project Email

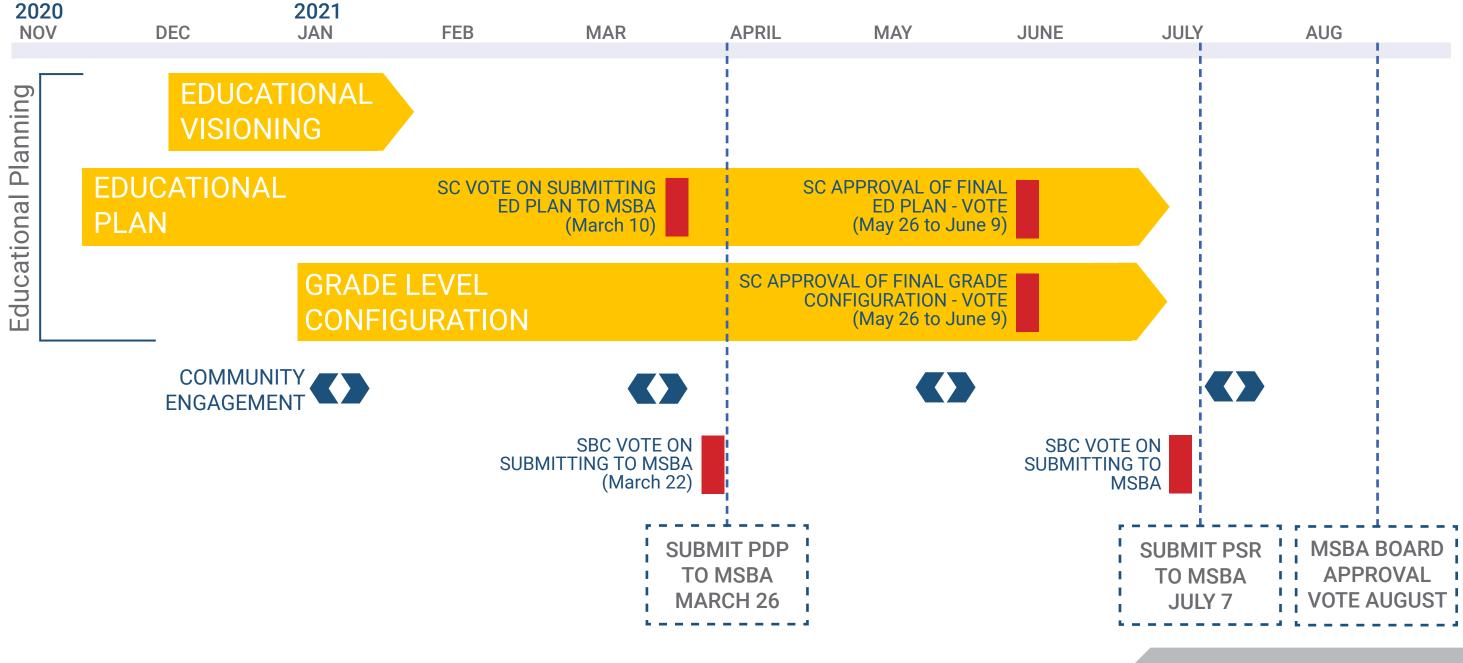
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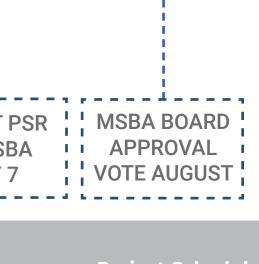


## **Project Schedule**

PDP and PSR Schedule







## **Educational Visioning Process**







Initial Space Summary/ Adjacencies

### Grade Level Configuration

# Visioning Kickoff

## Purpose

- Establish Guiding Principles
- SWOT Analysis
- Define Structure of Process
- Who, What, How

## **Recurring Themes**

- Grade Configuration
- Student Services
- School "Neighborhoods"
- Teacher Collaboration

Do the Mission and Vision statements reflect your school's mission and vision fully and accurately? If not, what's missing? What other ideals should we include?

2 responses

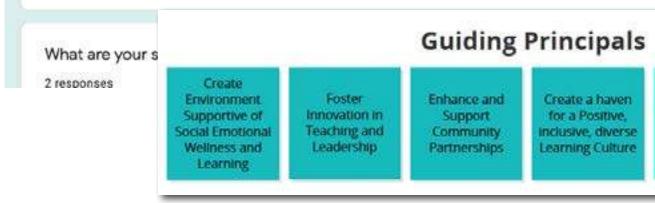
We have been doing a lot of work on our strategic plan for the next 2 years. Our mission and vision haven't changed and our strategic objectives are created to achieve our mission and vision. I think building a new school that truly does provide an innovative education, and allows us to further our goals around inclusion and safety, is extremely important.

Yes

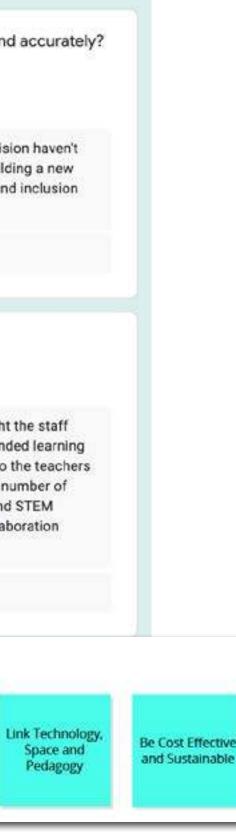
What are the strengths of the existing Coakley Middle School? 2 responses

The staff and the programs. Dr. Fraczek was a much needed hire in 2017 and has really brought the staff together and moving forward. The teachers are amazing. They were already implementing blended learning and tech resources before the pandemic, and were able to pivot quickly in March. In addition to the teachers and the tools, there are some strong programs at CMS. For example, the jazz band that won a number of awards in recent school years; the extracurriculars such as SEARCH. The computer science and STEM programs are also strengths. The school also does a lot of community service. Lastly, the collaboration between the MS and HS admin has strengthed the transition and alignment between the two.

Team structure and use of team planning







### Purpose

- Understand:
  - Perceptions of current CMS
  - CMS 21st Century Learning Goals

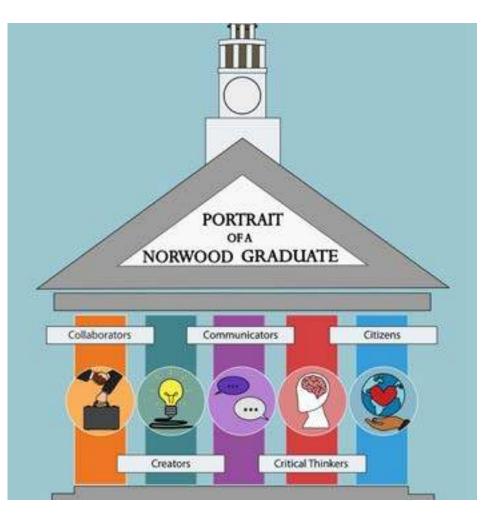


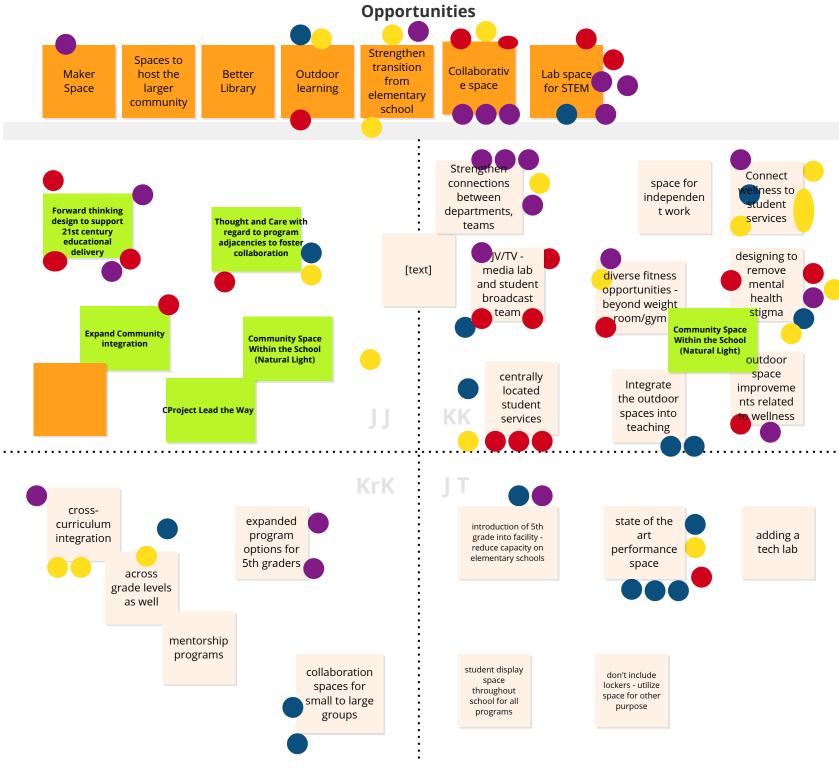




### Purpose

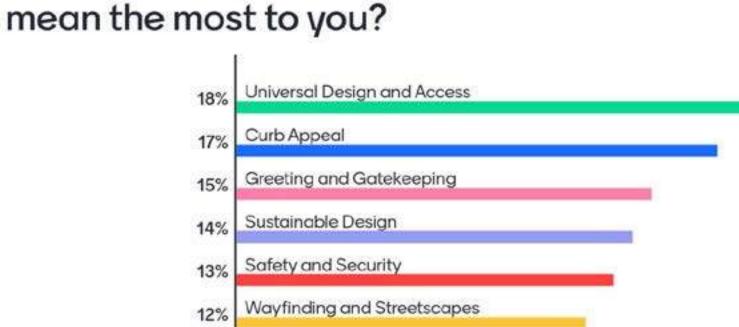
- Understand CMS 21st Century Learning Goals
  - What are your teaching goals?





### Purpose

- Reviewing 21st Century Design Patterns
  - How are schools currently being designed?
- Understanding what design patterns stakeholders prefer







Greeting and Gatekeeping

Safety and Security



Wayfinding and Streetscapes

10%

Universal Design and Access

**Community Access** 



Sustainable Design







Mentimeter

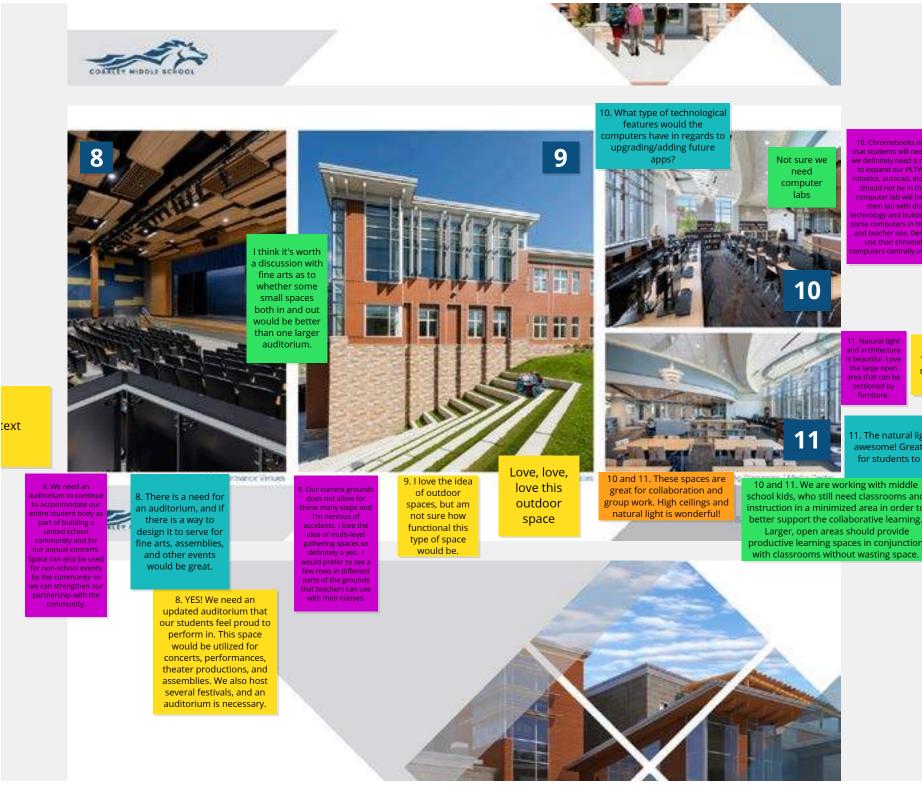


**Community Access** 



### **Purpose**

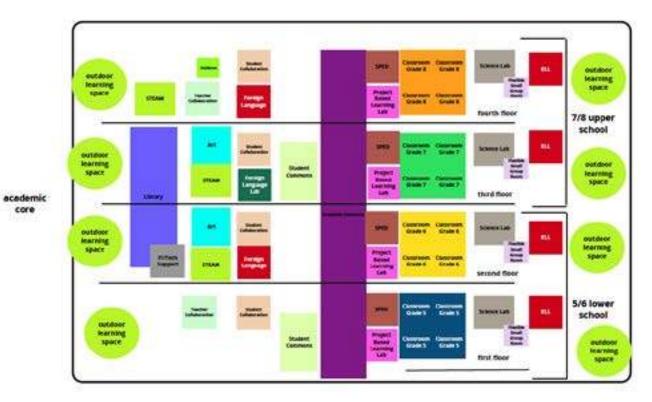
 Obtain feedback on how to implement 21st Design Patterns into the new Middle School Design



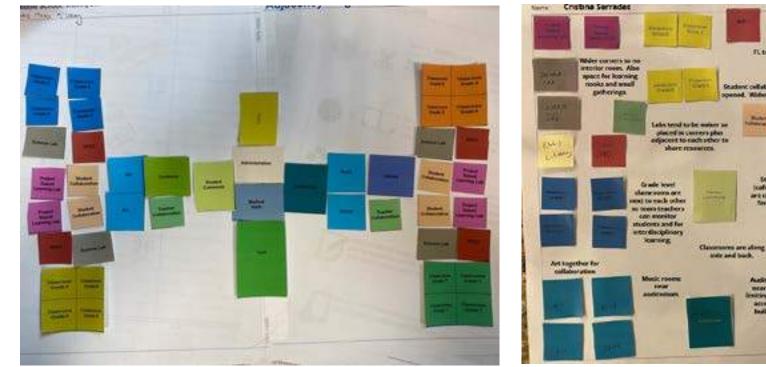


### Purpose

• Understand the adjacencies that would best support Middle School functions.

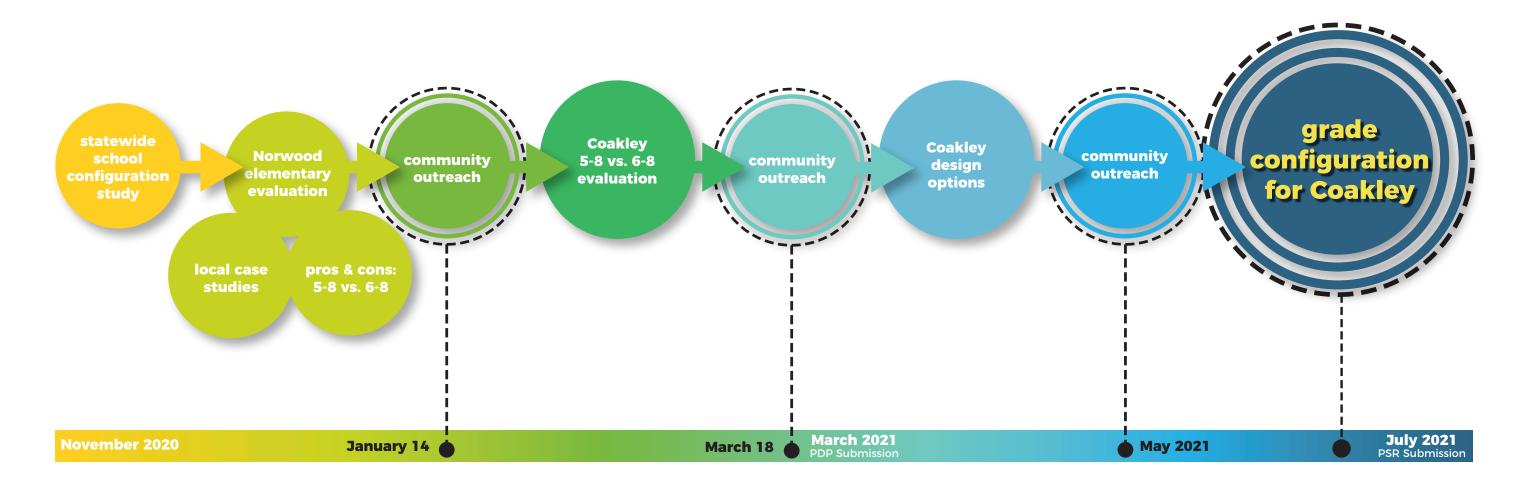


Auditorium mear front inting status access to bailding











Grade Configuration Process road map to 5-8 or 6-8 selection

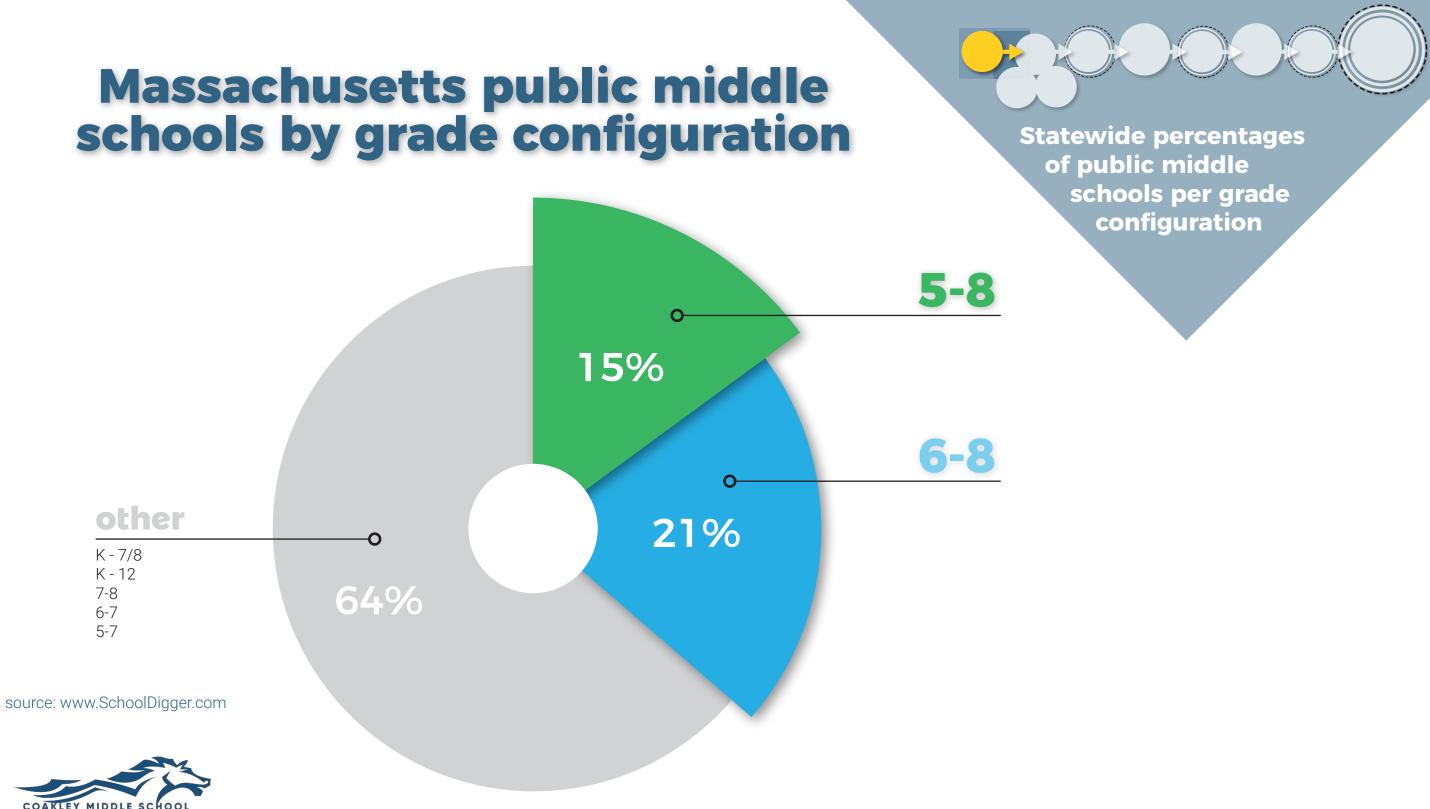
## How does a 5-8 school benefit the **Town of Norwood?**

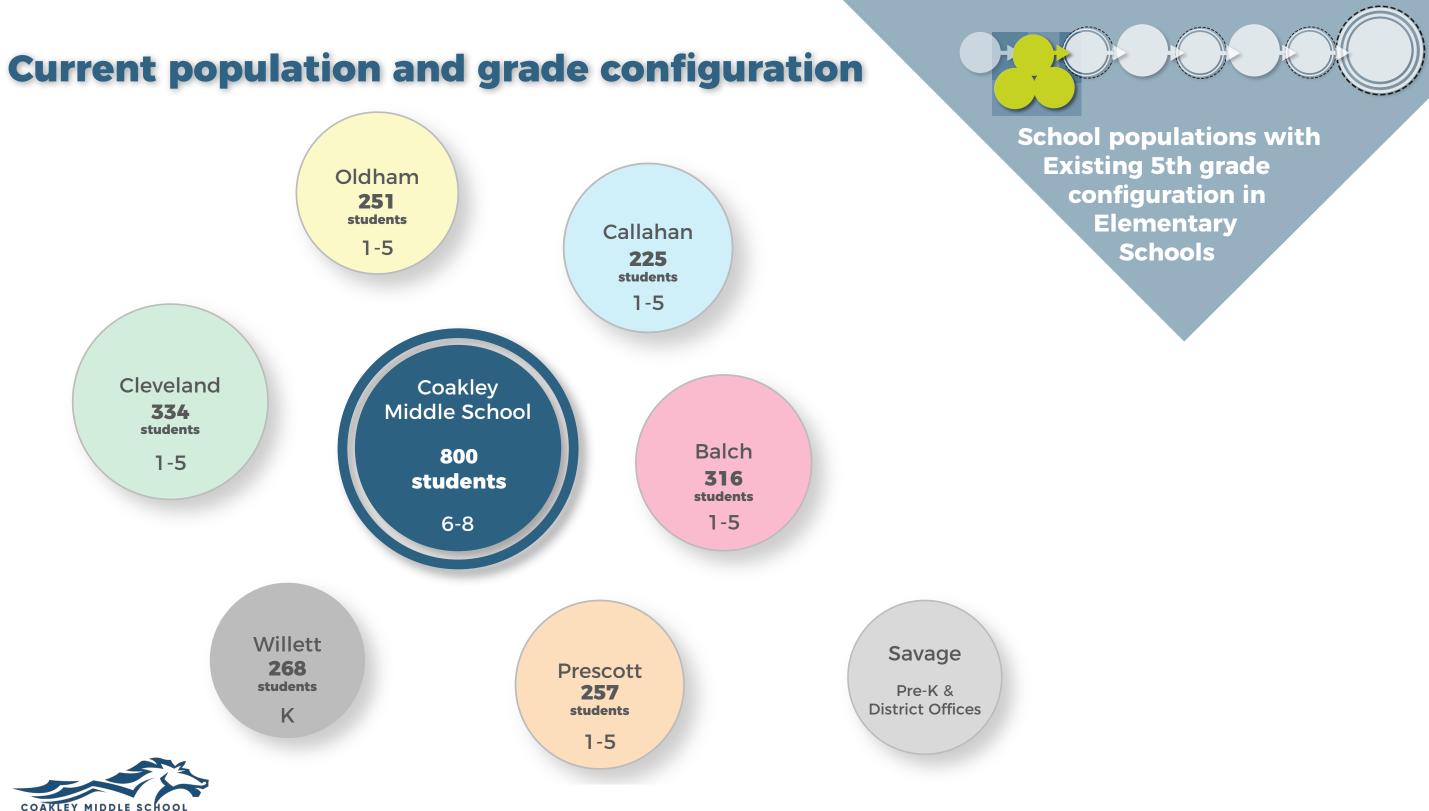
How can the grade configuration benefit the Town of Norwood?

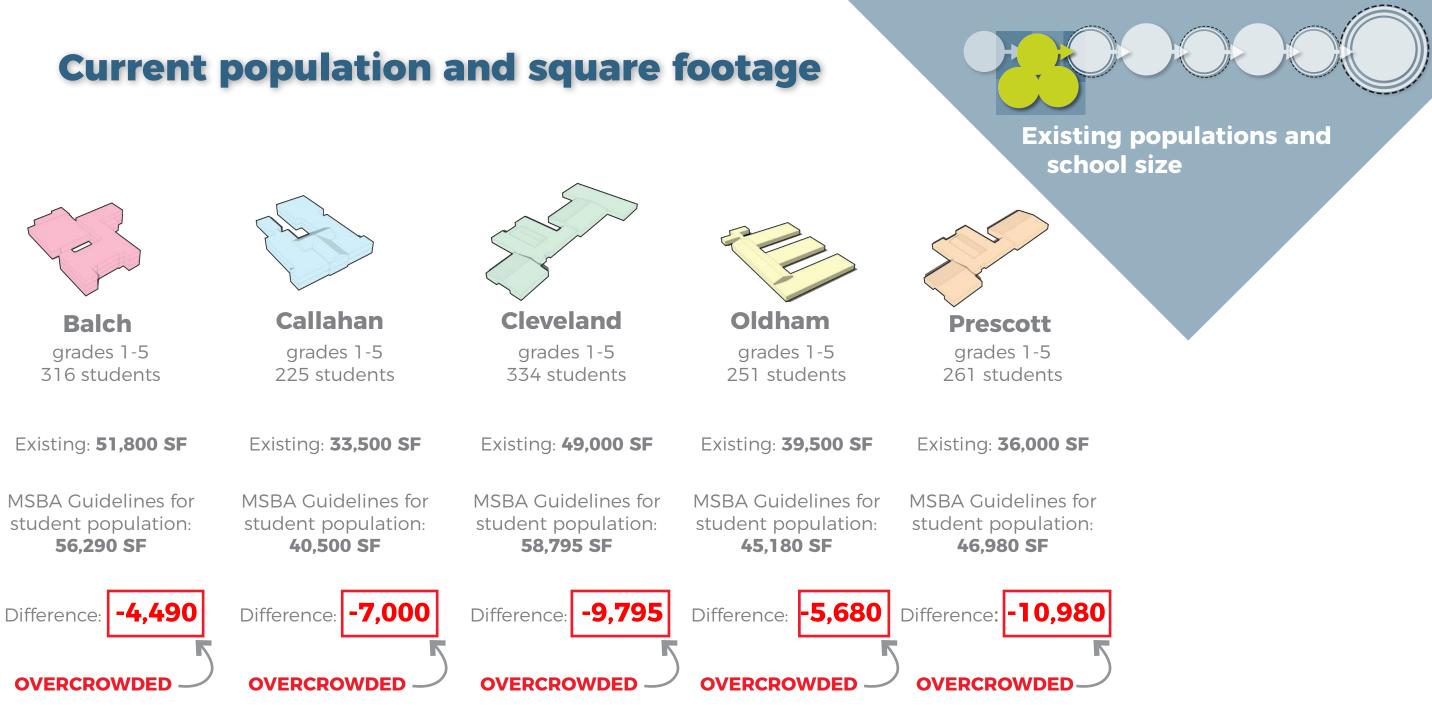
- Immediately provides over-crowding relief at all elementary schools
- Single 5-8 middle school project would have a positive impact across grade levels PK-8, improving educational opportunities Town-wide
- 2/3 of Norwood students (grades 5-12) are in new facilities
- Would address all critical needs affecting functional and educational performance of the Coakley Middle School identified in the 2017 Town-wide Master Plan.
- Addresses the most deficient school building (Coakley Middle School) immediately.



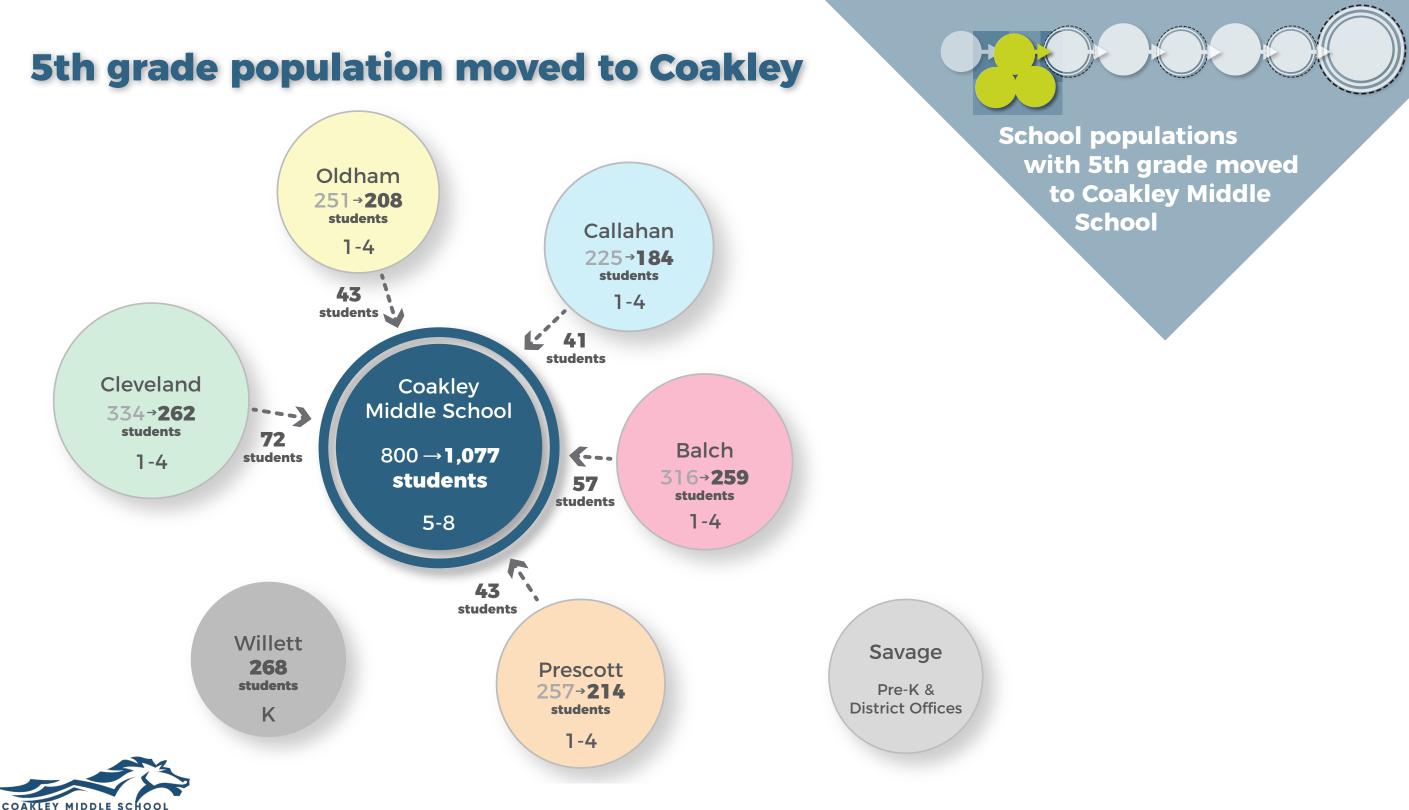


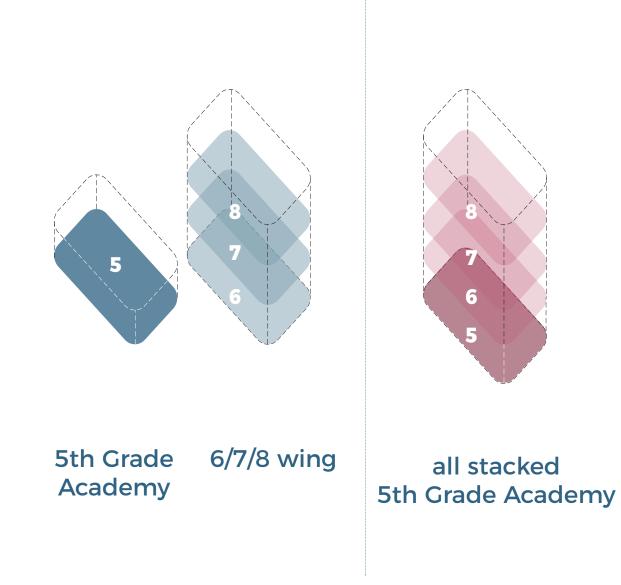


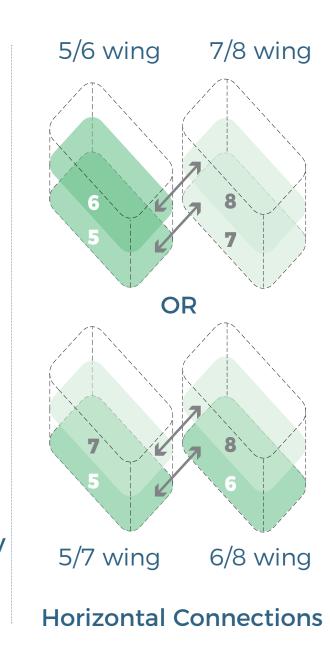




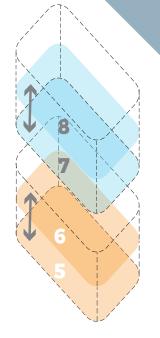








**Grade configuration** options for 5-8 schools



5/6 lower school 7/8 upper school

Vertical Connections / Separation







## 5th grade at **Elementary School**

- Students get one more year at neighborhood school
- 5th grader is a mentor for the 1st Grader
- Busing and drop-off/pick-up remain the same for the 5th grader
- Programs remain the same



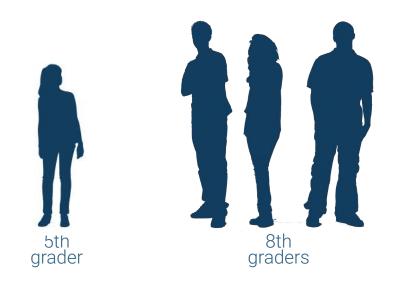
- 4th graders can become the mentors to the 1st graders
- 5th graders can use STEAM (Science, Technology, Engineering, Arts, Math) Specific Spaces
- Students get to spend 4 consecutive years at the same *middle school* prior to transitioning to high school
- 5th grade teachers would be in one school for additional collaboration and teaching
- Addresses over-crowding issues at all elementary schools
- Provides same transition time at middle school (4 years) and High School (4 years)
- Allows middle school students more time (4 years) to develop identity and build relationships with faculty and staff
- Sth Grade mentoring program for 5th Grade



5th Grade in **Elementary vs. 5th Grade** in Middle







## Concerns

- student physical size difference
- exposed to mature conversations too early
- close proximity of different ages on the bus
- younger students may be more vulnerable in the middle school environment



## **Advantages**

- Mentorship program increased leadership for 8th graders
- Separated gathering spaces for controlled interactions
- Busing schedules developed to allow closer age groups are grouped together
- students can be inspired by upper classman work on display
  - groups pupils together that are more alike than either elementary or secondary pupils
- more students available for after school activities clubs, sports, performing arts, etc.



## **Live Polling**

Grade Configuration	1. Do you prefer a 5 through 8 grade configuration or a 6 configuration for the Coakley Middle School?
Physical	2. If 5th grade students were added to the Coakley Midd see as the biggest ADVANTAGE?
Environment	3. If the 5th grade students were added to the Coakley N your biggest CONCERN?
Student Population	4. If the 5th grade students were added to the Coakley N you see as the biggest ADVANTAGE being part of the <u>stud</u>
ropulation	5. If the 5th graders were added to the Coakley Middle S biggest CONCERN about the 5th grader being part of the



### 6 through 8 grade

dle School, what do you

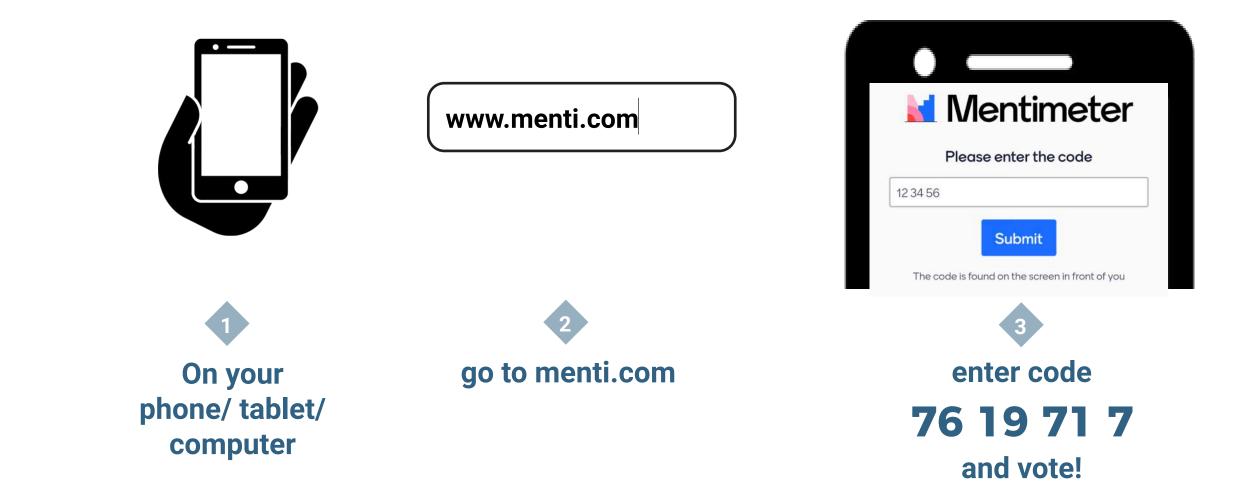
Middle School, what is

Middle School, what do <u>ident population</u>?

School, what is your student population?

Live Polling Questions

**Menti Survey** 







## Question & Answer

www.menti.com

enter code **76 19 71 7** 

### Future Community Forums

- Next up: March 18
- May 2021
- Project Website
  - https://newcmsproject.org/
  - **Project Email** 
    - cmsproject@norwoodma.gov



